

Memory Market Overview 2025 Update

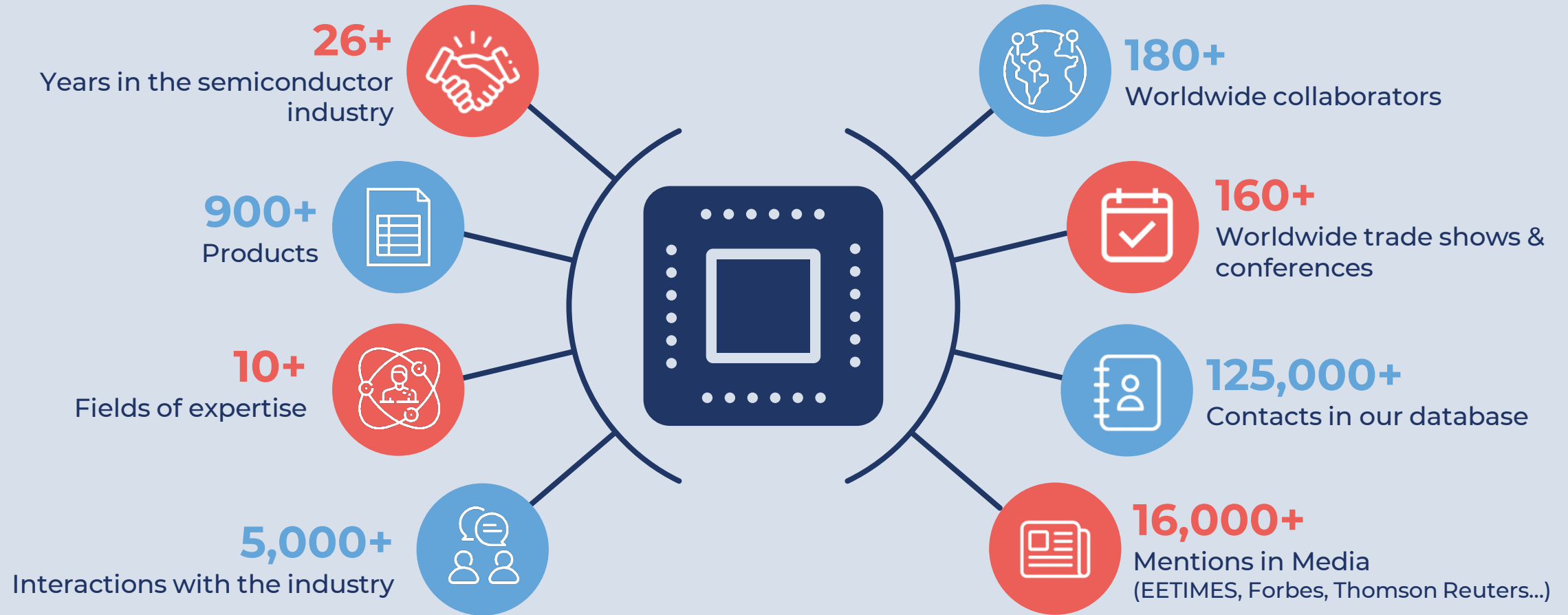
Presenter:

Josephine Lau

Senior Analyst, Memory at Yole Group











— YOLE GROUP – KEY FIGURES —



ACKNOWLEDGEMENTS

Memory and Computing Analysts at Yole Group

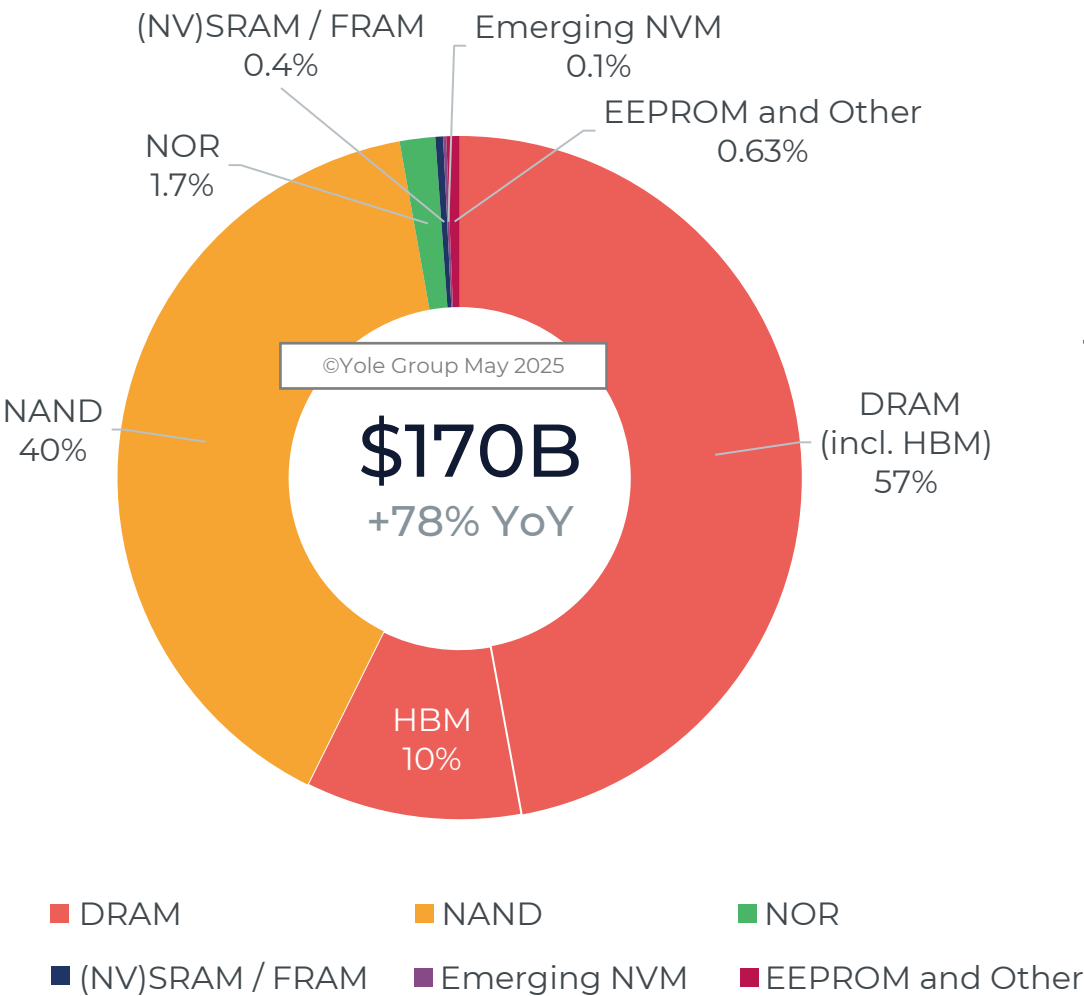
John Lorenz Principal Analyst, Memory (DRAM)	Thibaut Grossi Senior Analyst, Memory (NAND)	Simone Bertolazzi, PhD Principal Analyst, Memory	Josephine Lau Senior Analyst, Memory	Daniel Niu Market Researcher	Tom Hackenberg Principal Analyst, MCU	Belinda Dube Senior Analyst, Integrated Circuits	Ying-Wu Liu Analyst, Integrated Circuit
 <ul style="list-style-type: none"> › Experience 15+ years in memory and computing (Micron Technology) › At Yole DRAM, processors › Education Bachelor of Science in Mechanical Engineering from the University of Illinois Urbana-Champaign (USA), with a focus on MEMS devices. 	 <ul style="list-style-type: none"> › Experience 15+ in Electronic Procurement (Semiconductor, PC BA and software) › At Yole NAND › Education M.Sc. in Electronic and Computing science 	 <ul style="list-style-type: none"> › Experience 15 years in emerging semiconductor devices › At Yole Memory › Education Ph.D. in Nanoelectronics (EPFL, Switzerland) M.Sc. in Micro & Nanotechnology M.Sc. in Engineering Physics 	 <ul style="list-style-type: none"> › Experience 10+ years in memory and storage industry › At Yole Memory › Education Bachelor of business marketing Passed CFA level I 	 <ul style="list-style-type: none"> › Experience 3+ years in memory and processor industry › At Yole Memory, computing and AI China Market › Education Master's degree in chemical engineering 	 <ul style="list-style-type: none"> › Experience 20+ years in computing and microcontrollers › At Yole Computing › Education BSEE/BSECE from the University of Texas at Austin specializing in Processors and FPGAs. 	 <ul style="list-style-type: none"> › Experience 5+ years in computing, memory and advanced packaging › At Yole SystemPlus Memory, Computing & Advanced Packaging › Education M.Sc. in Nanoelectronics and Nanotechnology M.Sc. Electronics & Instrumentation 	 <ul style="list-style-type: none"> › Experience 8 years in the semiconductor industry › At Yole SystemPlus Computing › Education M.Sc. in theoretical physics M.Sc. in Integration, Security and Trust in Embedded systems

OVERVIEW

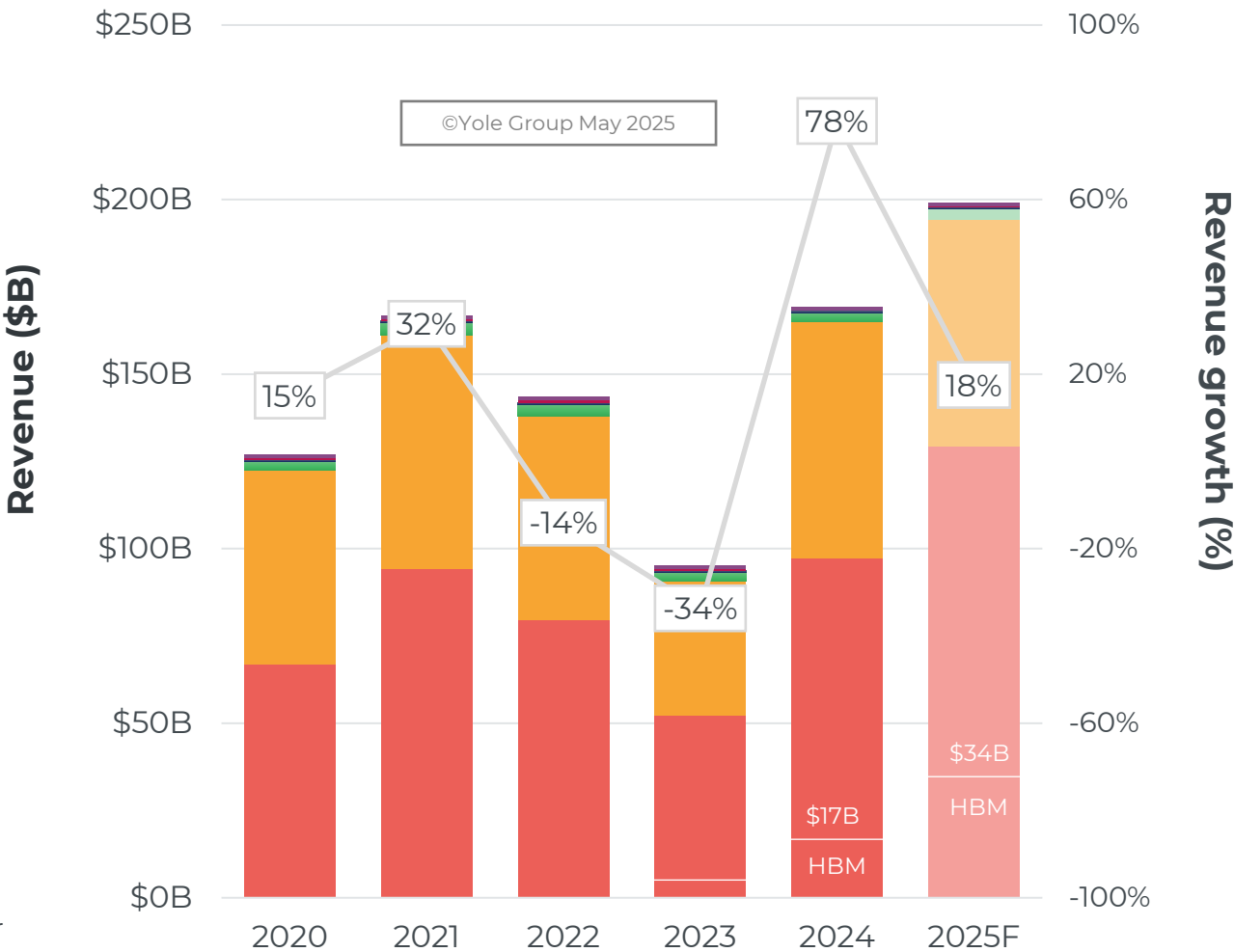
- Memory & HBM outlook towards 2030
- Demand Outlook
- Growing Memory Revenue & Capex Paradox
- China Market

STAND-ALONE MEMORY MARKET OVERVIEW

2024 Memory Market – Breakdown by Technology

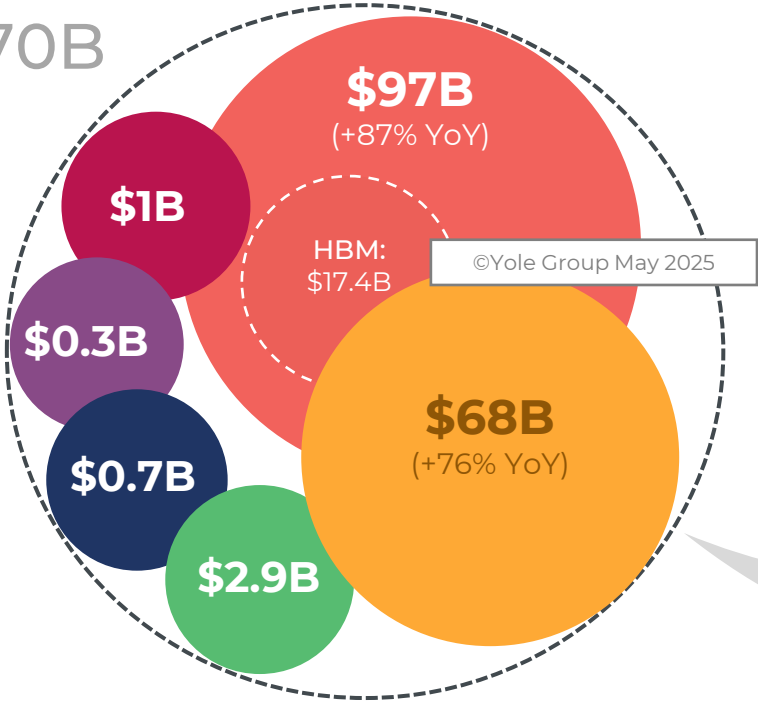


Memory Market Evolution (2020 – 2025)

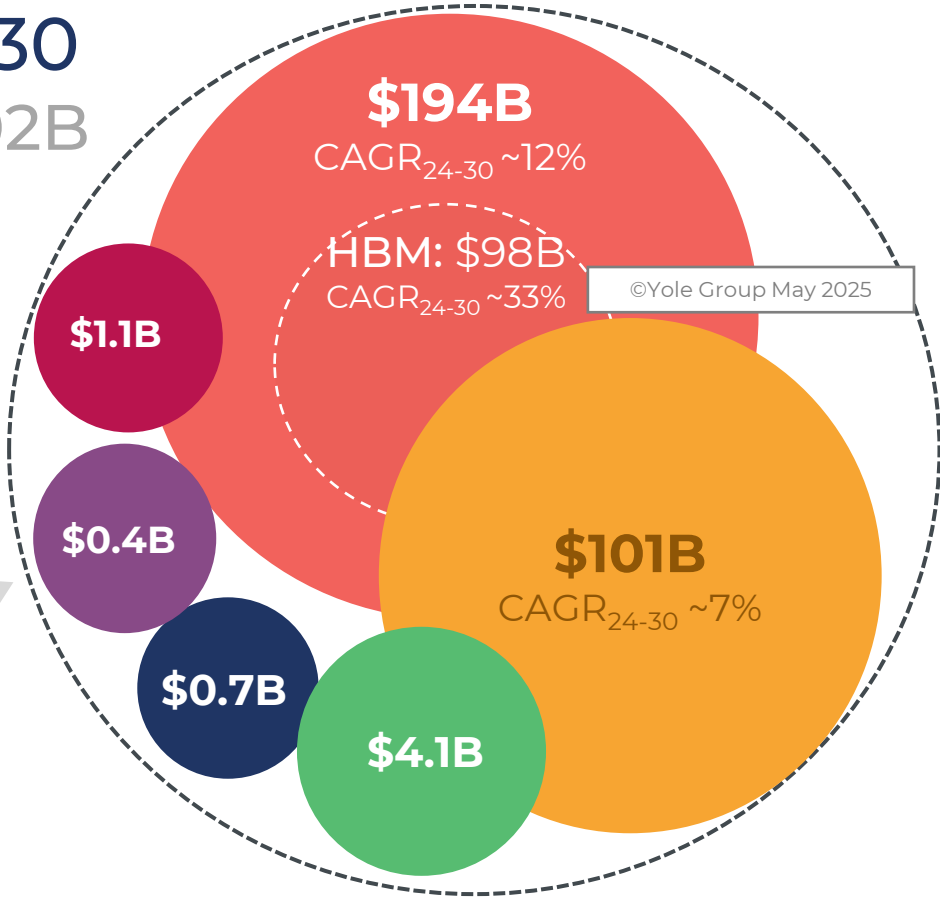


MEMORY MARKET FORECAST (2024-2030)

2024
\$170B



2030
\$302B



CAGR₂₄₋₃₀ ~10%

- DRAM
- NAND
- NOR
- (NV)SRAM / FRAM
- Emerging NVM (Stand-alone)
- EEPROM and other

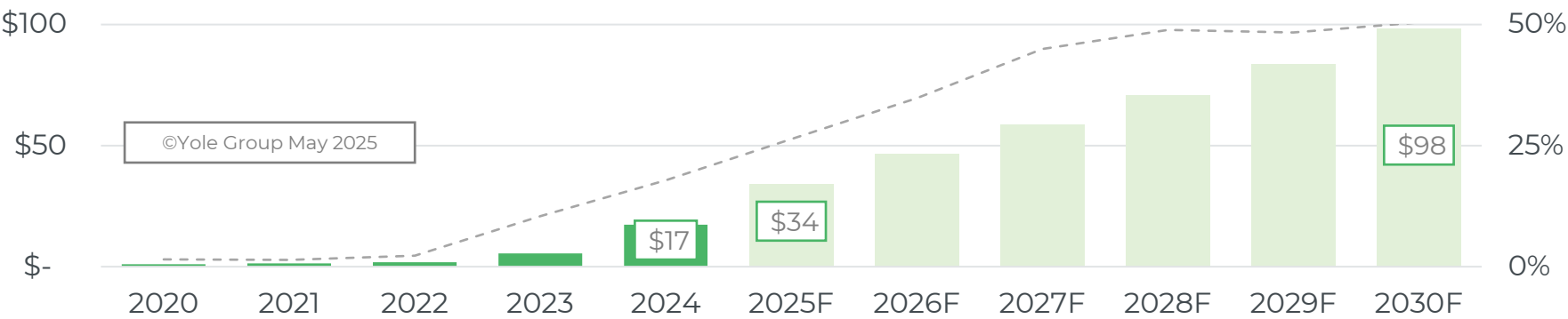
HBM MARKET OUTLOOK – OVERVIEW

Revenue (\$B)

HBM revenue (\$B)

CAGR₂₄₋₃₀ ~33%

HBM share of DRAM market (%)

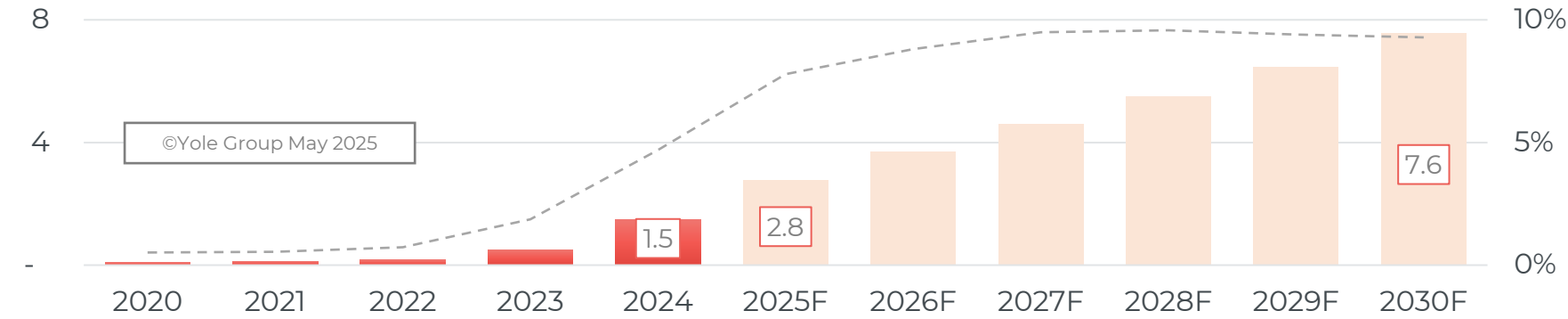


Bit shipments (B GB)

HBM bit shipments (B GB)

CAGR₂₄₋₃₀ ~31%

HBM share of DRAM market (%)

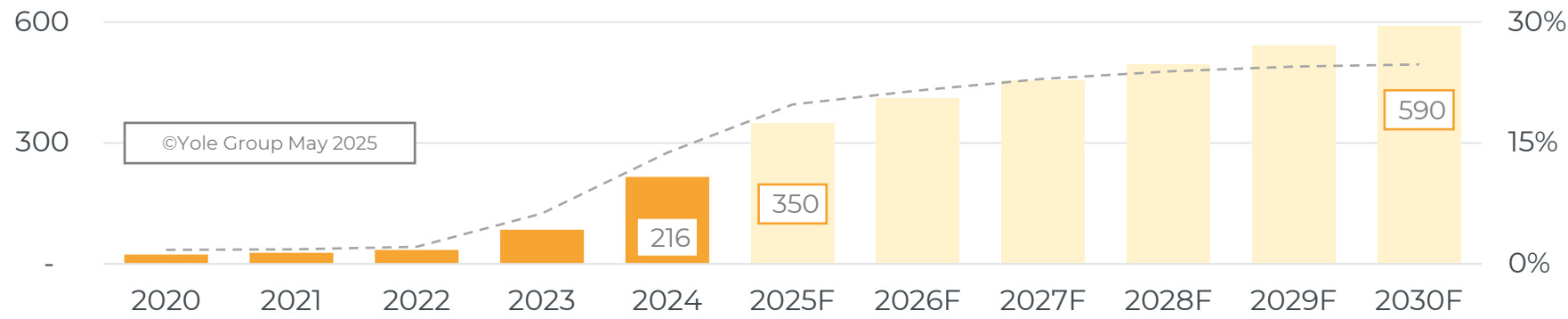


Wafer Production (K WPM)

HBM wafer production (KWPM)

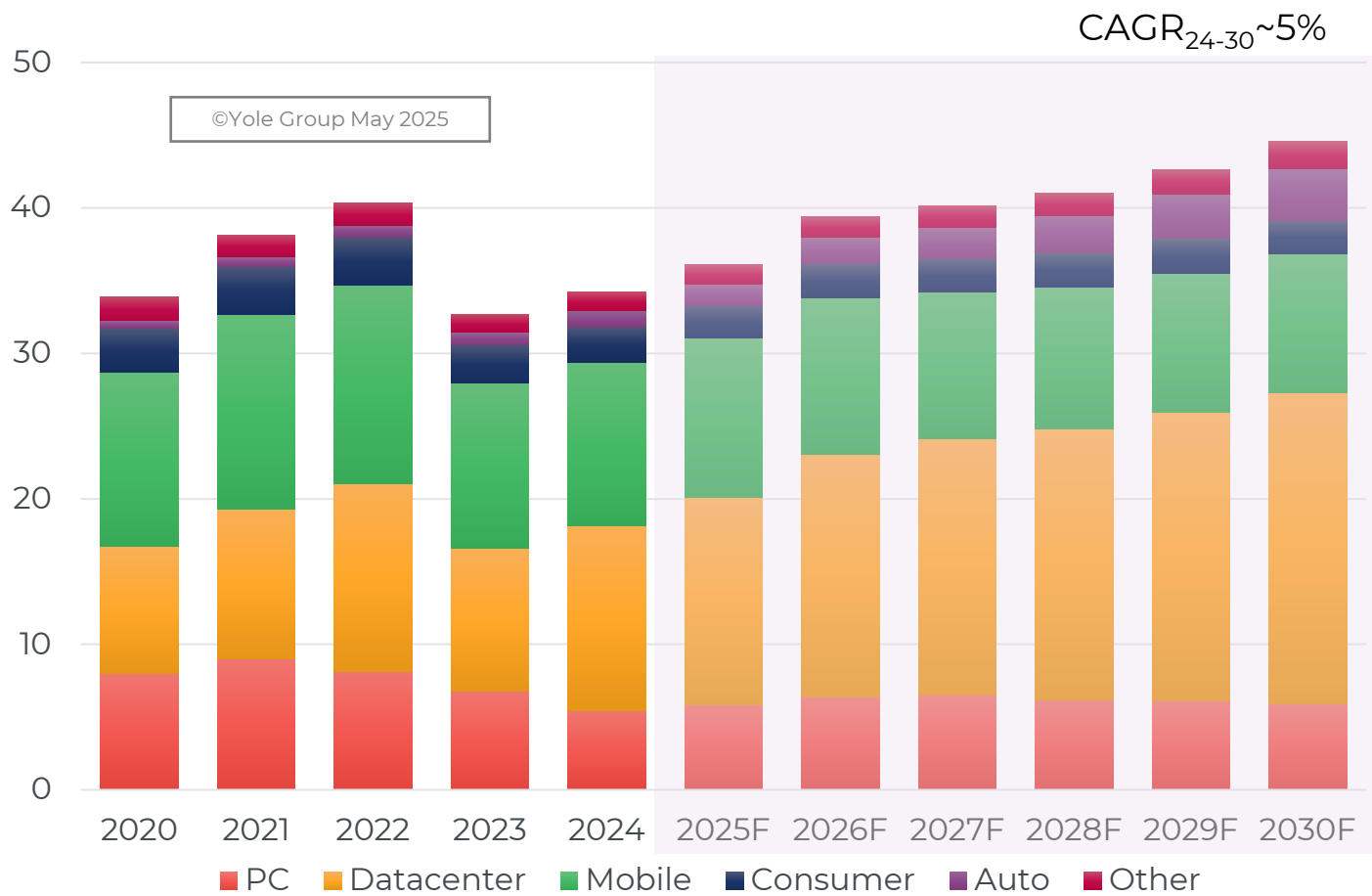
CAGR₂₄₋₃₀ ~18%

HBM share of DRAM market (%)



DEMAND BY END MARKET

NAND and DRAM Demand (Million Wafers per Year)



Wafer-Demand Growth Rates (%)



PC / Client
CAGR₂₄₋₃₀ ~ 2%



Data Center
CAGR₂₄₋₃₀ ~ 9%



Mobile
CAGR₂₄₋₃₀ ~ -3%



Consumer
CAGR₂₄₋₃₀ ~ -1%



Automotive
CAGR₂₄₋₃₀ ~ 21%

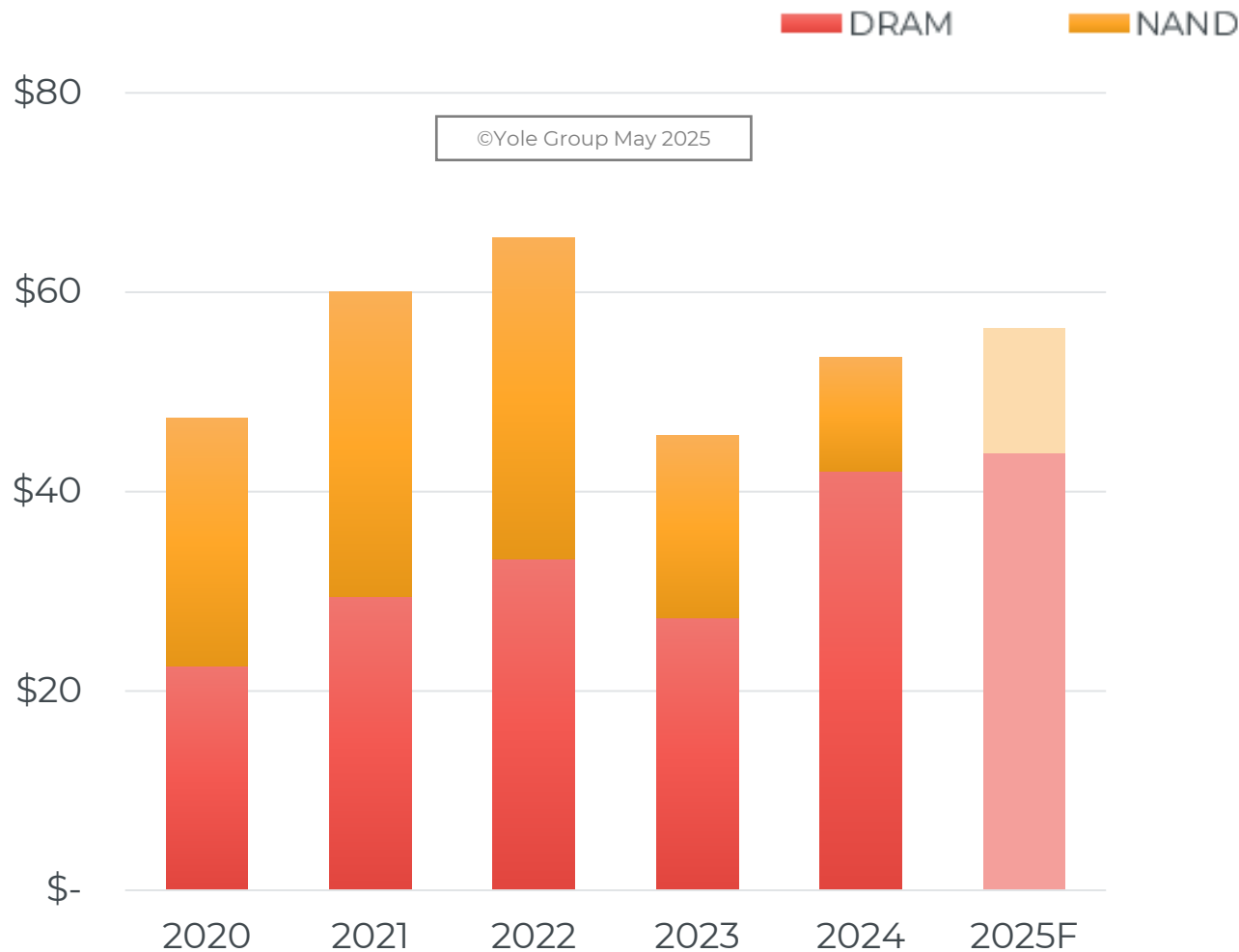
Other

CAGR₂₄₋₃₀ ~7%

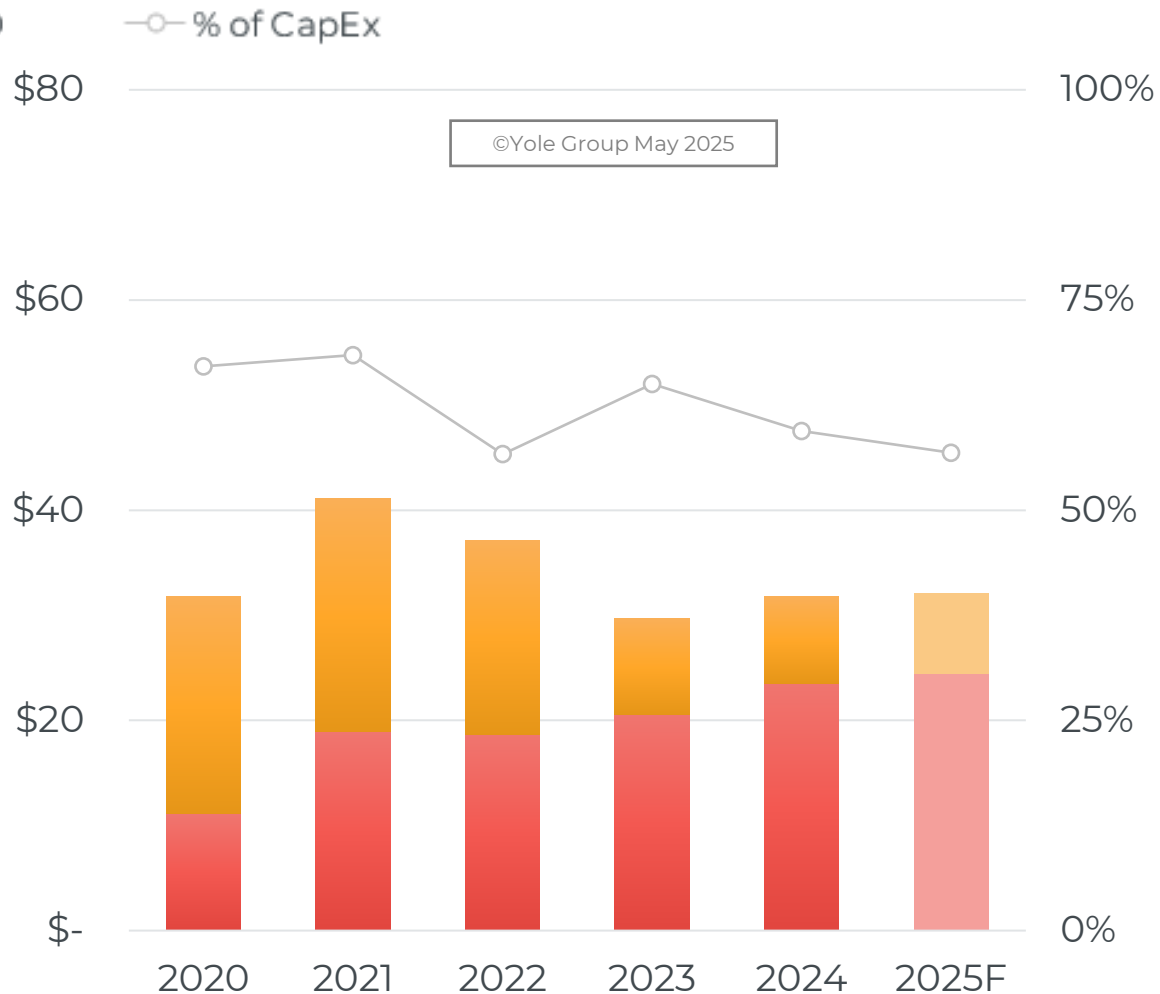
LEADING-EDGE MEMORY

Highly capital-intensive business

Memory industry capex (\$B)



Wafer fab equipment for memory (\$B)



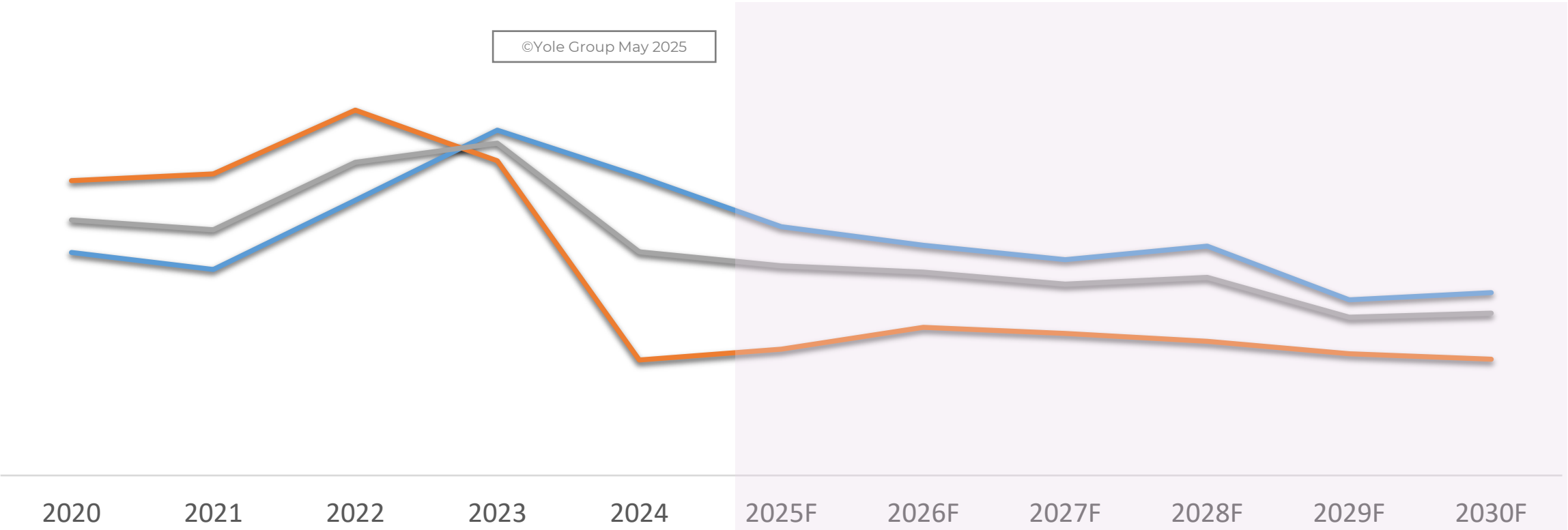
CAPITAL INTENSITY TREND

Revenue growth to outpace Capital Spending growth

Capital Intensity

— DRAM — 3D NAND — Total Memory

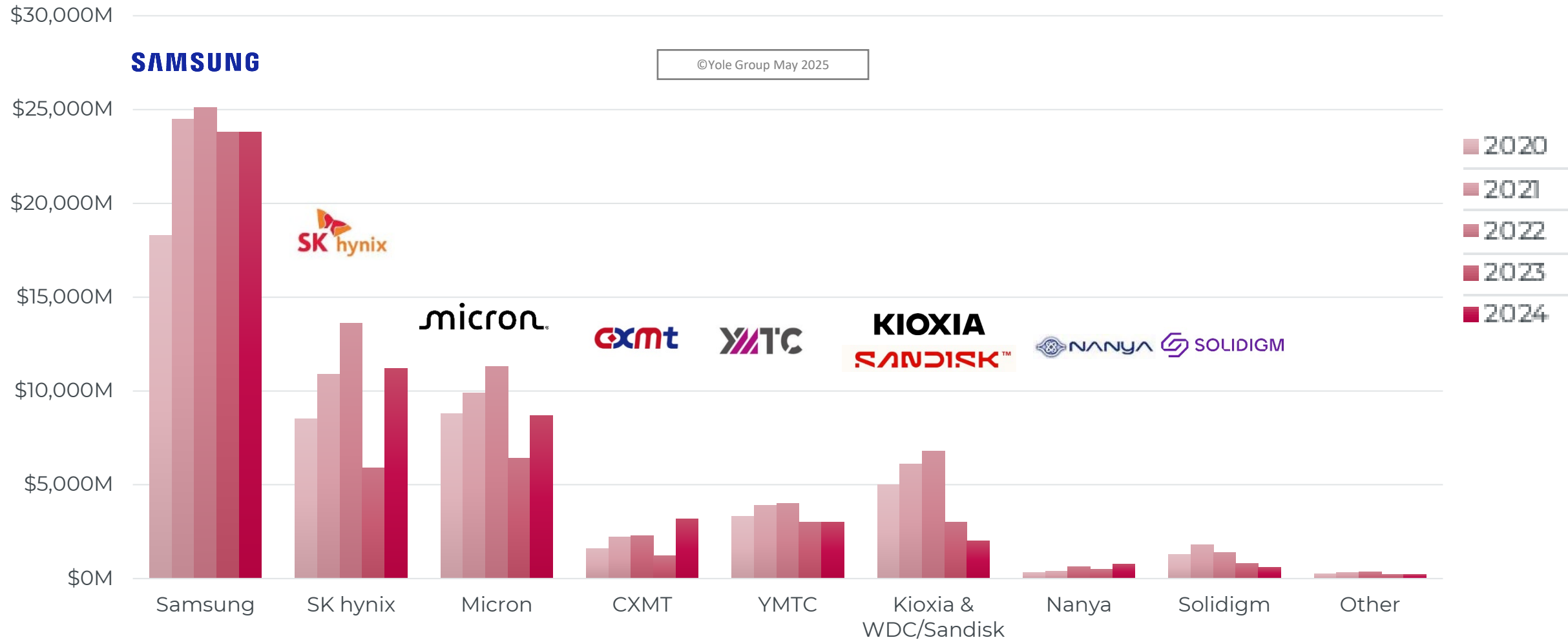
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MEMORY CAPEX (2020-2024)

CXMT and YMTC ramped up spending in 2024

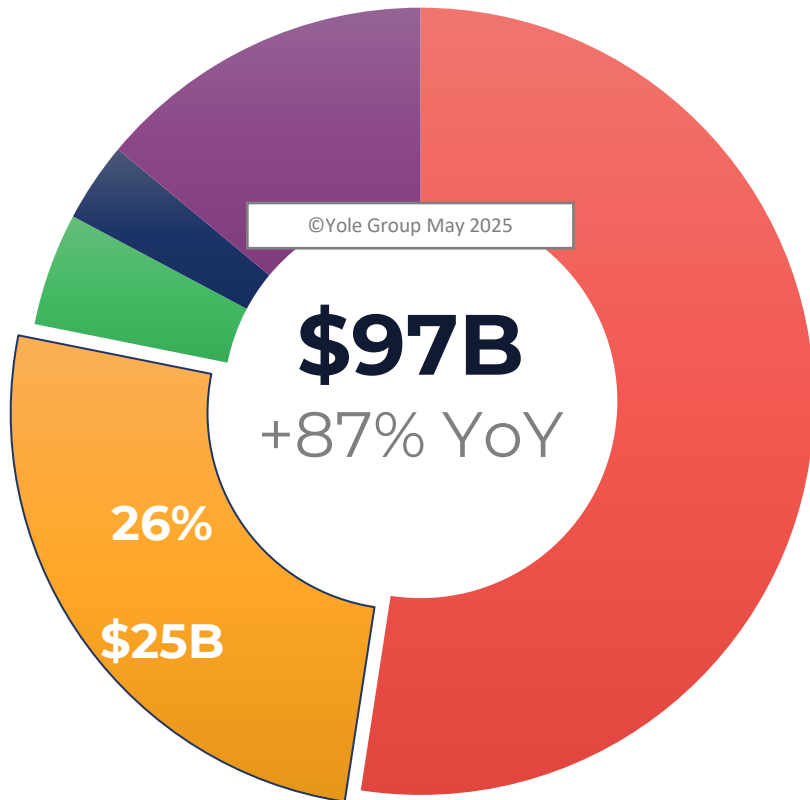
NAND and DRAM Capex (\$M)



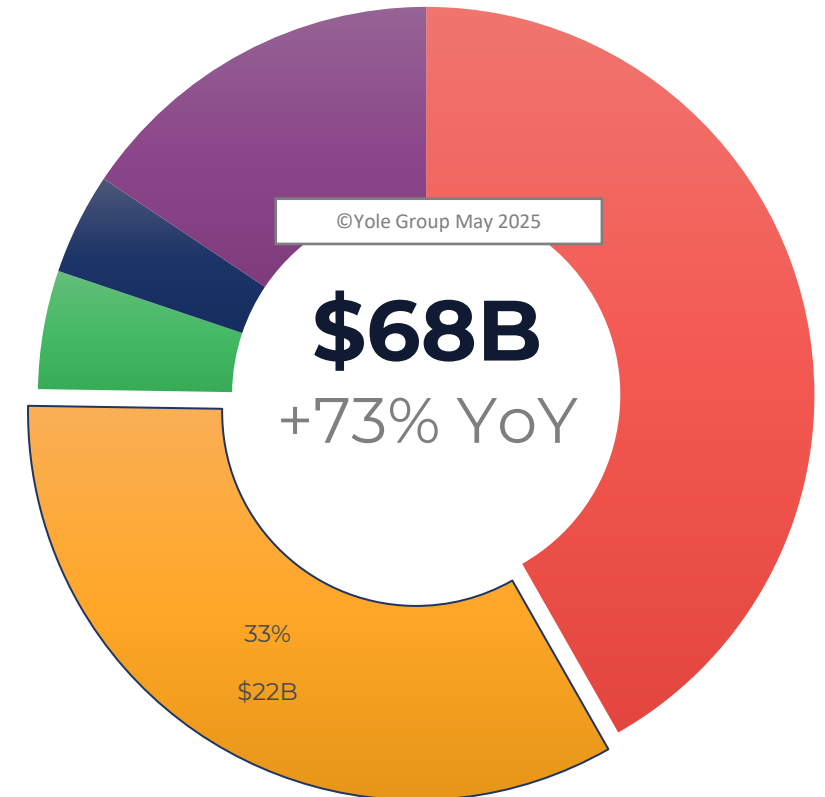
2024 GLOBAL MEMORY REVENUE

Mainland China #2 Geographical Region

DRAM Market - Geographic Breakdown



NAND Market - Geographic Breakdown

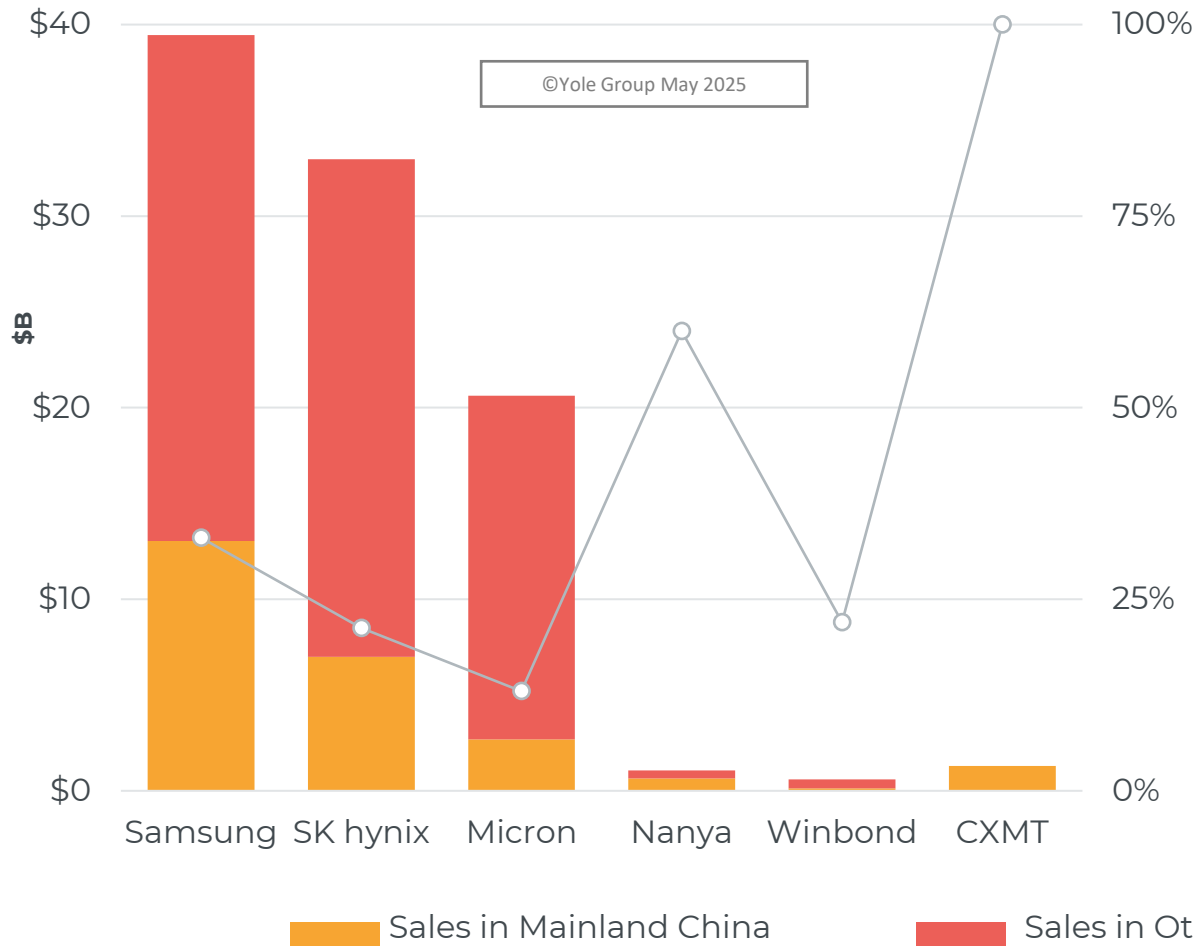


- Americas
- China
- Japan
- Europe
- ROW

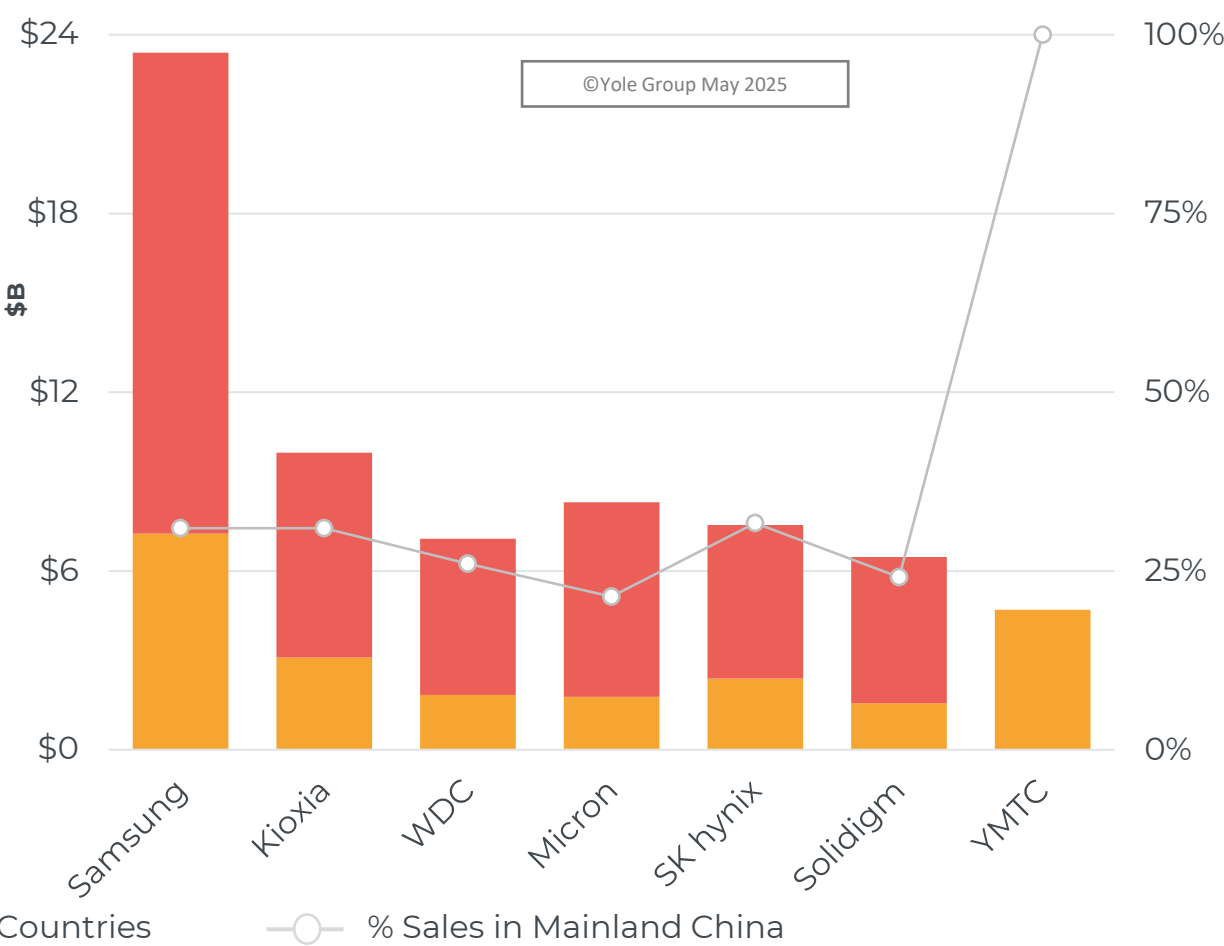
*This geographic breakdown of memory sales is based on the headquarters country of the companies **purchasing** DRAM and NAND products.
Source: DRAM Market Monitor Q1-2025 by Yole Group

MEMORY BUSINESS IN CHINA BY SUPPLIER

2024 DRAM Sales
Geographic Breakdown



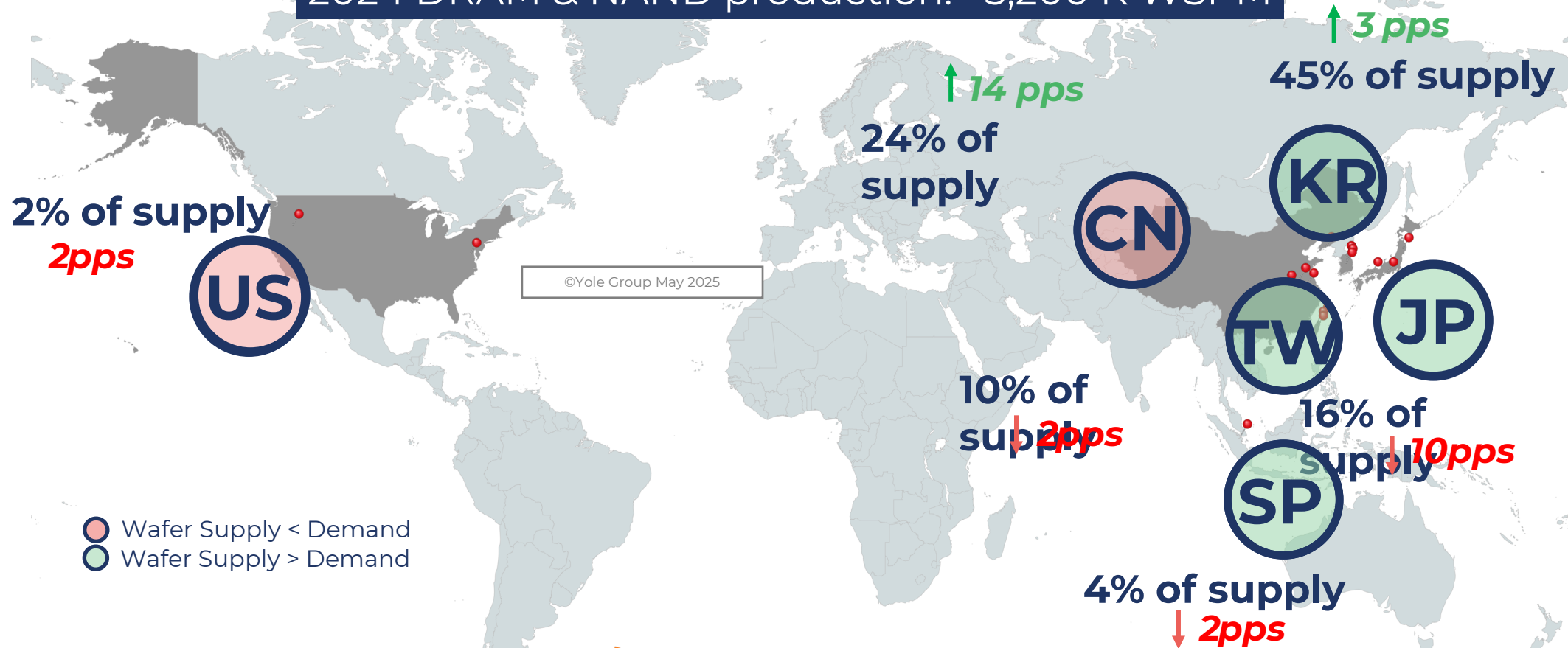
2024 NAND Sales
Geographic Breakdown



DRAM AND NAND PRODUCTION

vs pre-2018 (start of trade tension) By Fab location (% share)

2024 DRAM & NAND production: ~3,200 K WSPM



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SUMMARY & OUTLOOK

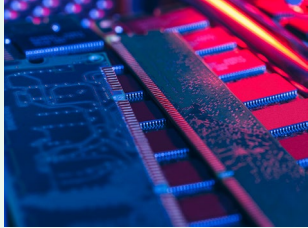
- Memory market on track for \$300B in 2030
- HBM mix ~50% of DRAM revenue by 2030
- Main Demand Driver = Cloud & AI → From Data Center into Edge End Devices
- Down-trending Capital Intensity into 2030
- "China for China" is operational imperative for multinational businesses

Thank You!

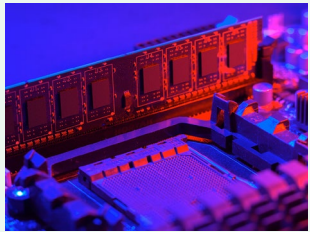
YOLE GROUP MEMORY PRODUCTS



Market Monitors and Reports



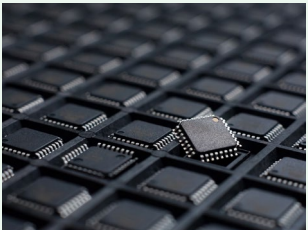
[NAND Market Monitor](#)



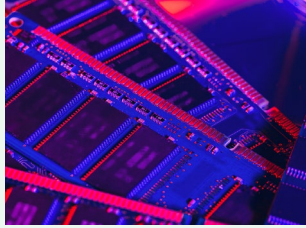
[Next-generation DRAM
2025 – Focus on HBM
and 3D DRAM](#)



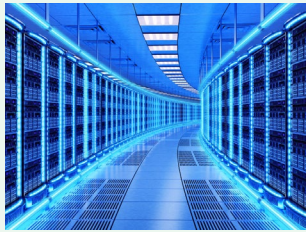
[Neuromorphic Computing,
Memory and Sensing 2024](#)



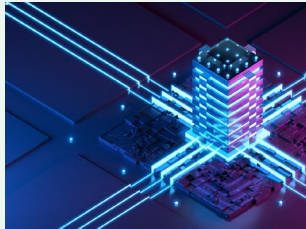
[Status of the
Microcontroller Industry
2024](#)
2025 edition coming soon



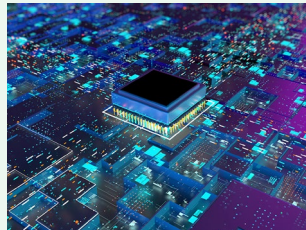
[DRAM Market Monitor](#)



[Status of the Memory
Industry 2025](#)

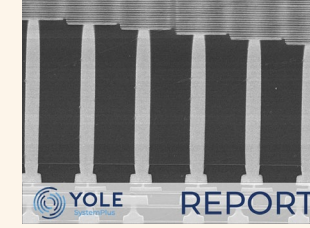


[Emerging Non-Volatile
Memory 2024](#)
2025 edition coming soon

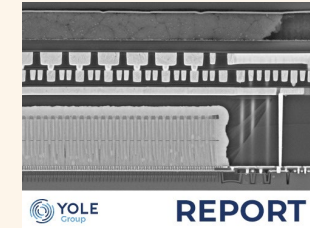


[Status of the Processor
Industry 2024](#)
2025 edition coming soon

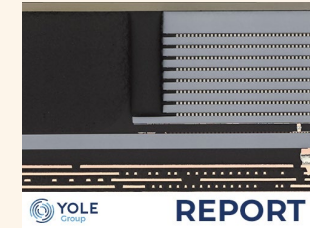
Technology, Process and Cost Reports



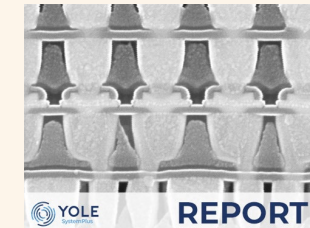
[YMTC 232-layer 3D NAND](#)
*YMTC 294-layer 3D NAND
coming soon*



[CXMT G4 DDR5 DRAM](#)



[SK hynix HBM3](#)



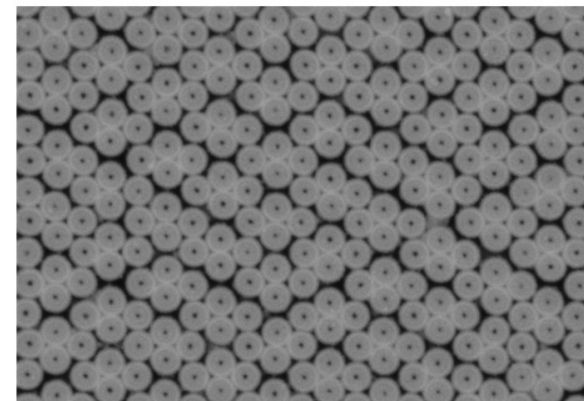
[MCU - Nuvoton M2L31
512 KB RRAM](#)

CXMT – BEST PERFORMING DDR5 DRAM IN CHINA

Nationally supported, CXMT steps up to challenge global DRAM giants

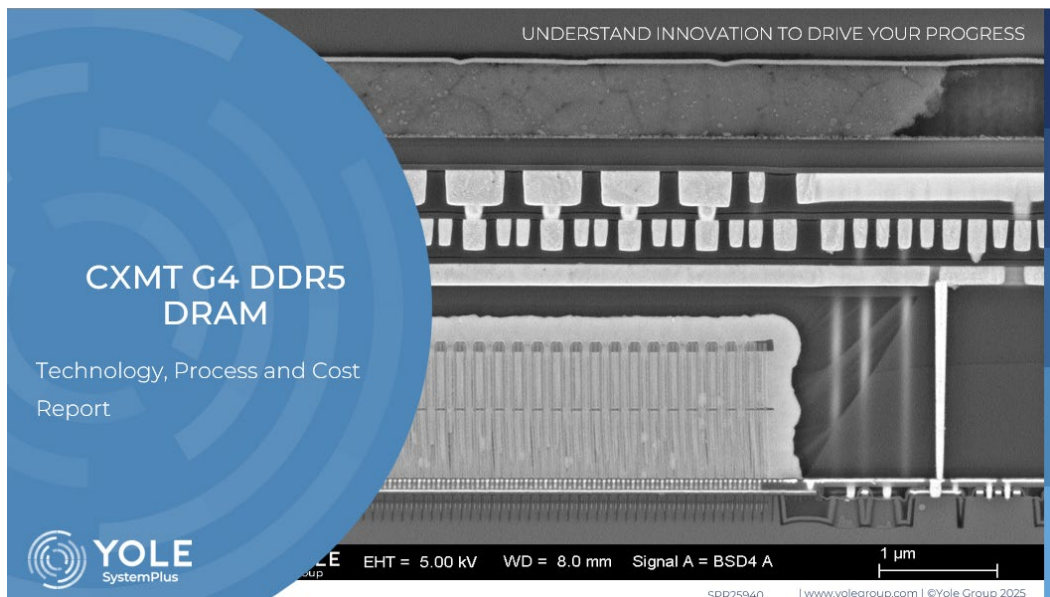
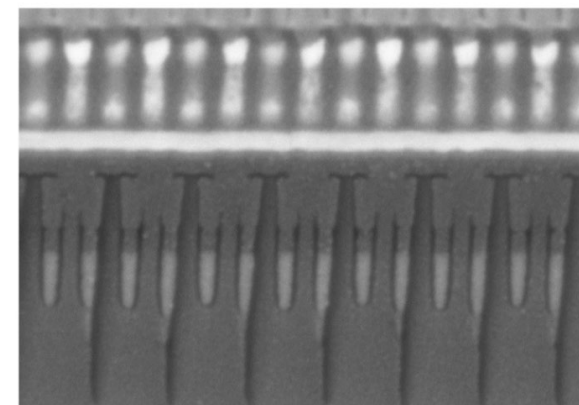
Cross-section capacitors

(Source: CXMT G4 DDR5 DRAM - Yole Group, 2025)



Cross-section bitline/wordline

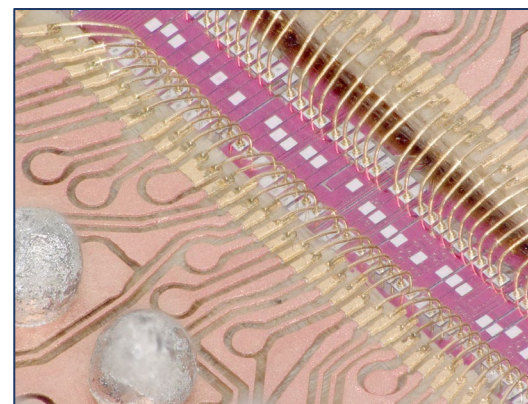
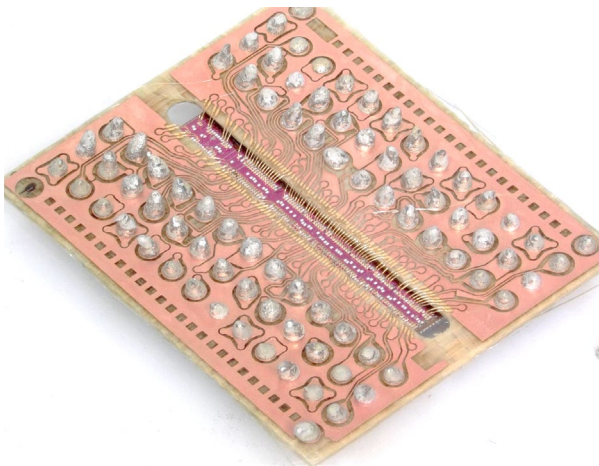
(Source: CXMT G4 DDR5 DRAM - Yole Group, 2025)



©Yole Group - Reference: [SPR25940](#)

Yole Group provides a detailed analysis of the technology and cost of this DRAM

- **Advanced physical characterization techniques**
(e.g., STEM analysis, EDX spectroscopy)
- **Detailed manufacturing process flow**
(e.g., CXMT's patent analysis)
- **Detailed cost analysis**



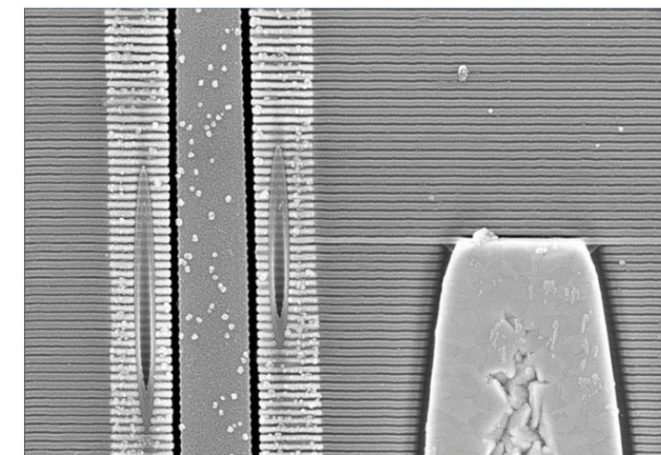
YMTC – THE 294-LAYER 3D NAND BREAKTHROUGH

Forefront of 3D NAND innovation, built on Xtacking 4.0 architecture



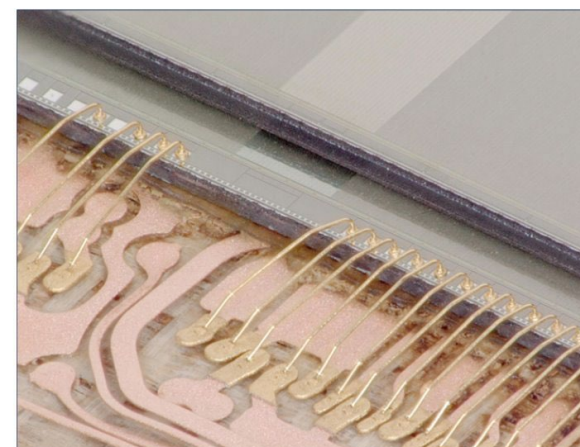
Cross-section interlayer connector/wordlines

(Source: YMTC 294L 3D NAND - Yole Group, 2025)



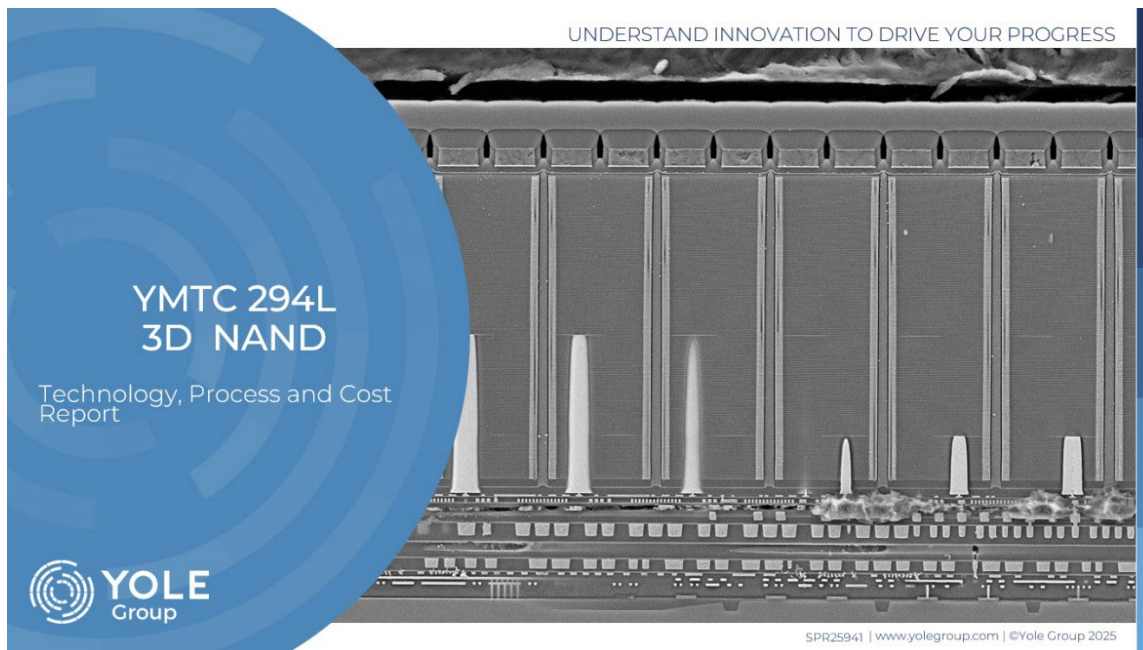
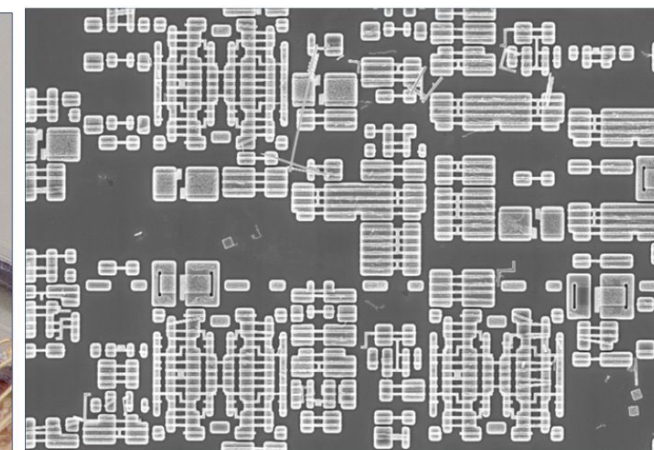
Stacked dies

(Source: YMTC 294L 3D NAND - Yole Group, 2025)



Cross-section CMOS area

(Source: YMTC 294L 3D NAND - Yole Group, 2025)



[@Yole Group – Reference: SPR25941](#)

Yole Group provides a detailed analysis of the technology and cost of this NAND

- **Advanced physical characterization techniques**
(e.g., STEM analysis, EDX spectroscopy)
- **Detailed manufacturing process flow of interlayer connectors**
(e.g., YMTC's patent analysis, expert insight)
- **Detailed cost analysis**