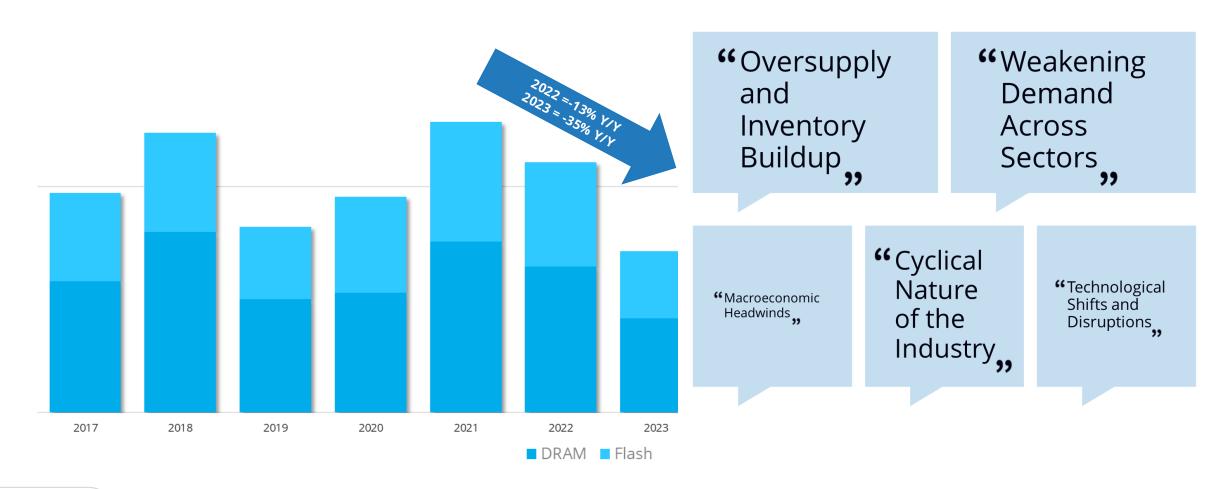


Navigating the Turbulent Storage and Memory Market

Future of Memory and Storage Conference 2024

Jeff Janukowicz Research Vice President

Worldwide DRAM and NAND Historical Market Dynamics Revenue USD





IDC's Al Adoption Model: The Journey



Storage and Memory will benefit as the value of data grows with Al

| | Experimentation The GenAl Scramble | Adoption The Al Pivot | Acceleration The Al-Fueled Business |
|----------------|---|--|--|
| | 2023 — | 2025 ———— | 2027 — |
| Strategy | Hundreds of GenAl use cases identified, dozens of POCs run, few put into production | Enterprise-wide Al strategy with prioritized use case roadmap | Agile Al-infused business transformation |
| Governance | Al efforts/regulations overwhelm and fragment governance processes, becoming more reactive | Strategic focus on alignment with a multi- stakeholder, unified Al governance model | Proactive AI Governance-by-design enables fast launch of trusted AI services at lower risk |
| People | Focus on opportunistic employee productivity gains across business and IT functions | Work models include assistants, advisors, and agents as standard staffing approaches | Al-infused business models accelerate workforce transformation programs |
| Applications | GenAl applied to existing workflows via inclusion in individual business and developer apps | New assisted/agentic processes leveraging Al reshape creation and use of apps | Autonomous processes speed Al enhancement of business functions and apps |
| Al Platform | Use of disparate and nascent tools and technologies for Al lifecycle strains resources | Unified Al Platform facilitates improved data use, model, and app dev/deployment | Al Platform orchestrates the end-to-end responsible build and deployment of Al apps |
| Data | Limited ability to identify, quality assure, and integrate data sets inhibits production launches | Data-as-a-Product strategy focused on value-driven shaping of information estate | Value-driven governance of internal and external data sets accelerates new use cases |
| Infrastructure | Siloed infrastructure platforms and funding models support experimentation but limit integration | Interoperable, fit-for-purpose infrastructure optimizes workload-specific cost and scale | Automated infrastructure ops dynamically match deployment choices to KPIs |
| =ID(| | | © IDC 3 |

Worldwide Storage and Memory Spending for IT Infrastructure

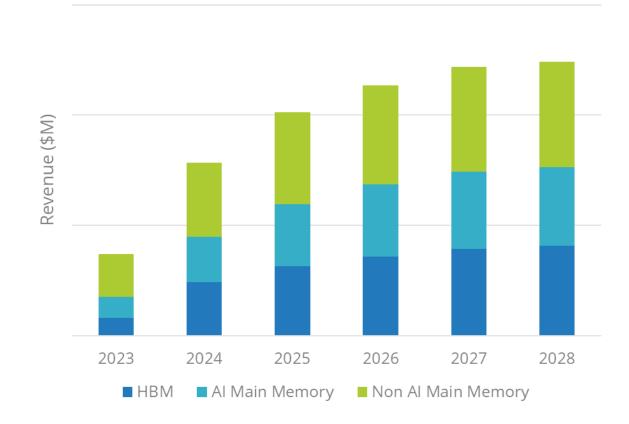


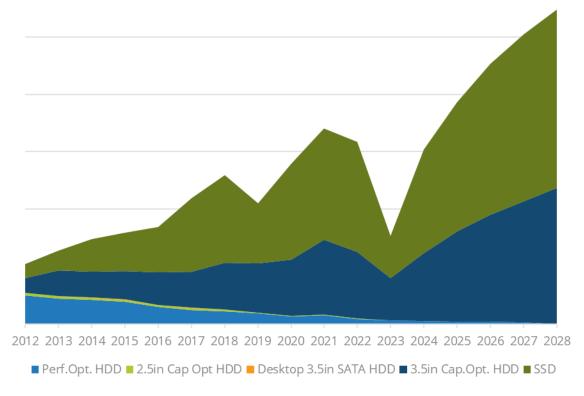
the Future of Memory and Storage

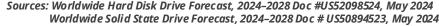
The demand for storage and memory for Enterprise IT Infrastructure continues to expand

Total Enterprise DRAM Revenue Forecast for IT
Infrastructure

Total Enterprise Storage Device Market Revenue for IT Infrastructure

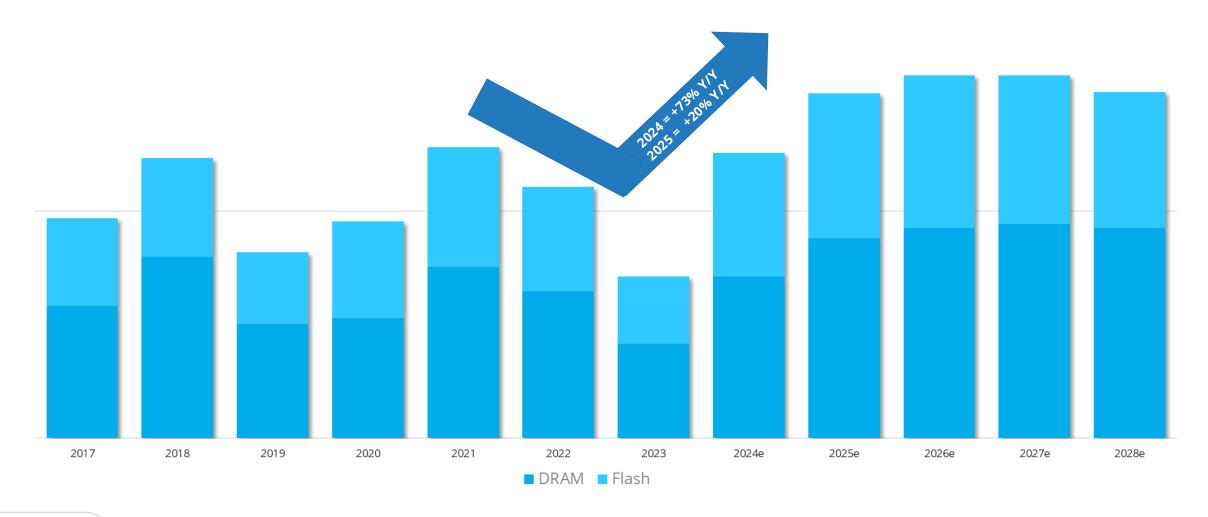






Worldwide DRAM and NAND Market 5-year Forecast Revenue USD







Advice for Storage and Memory Industry Participants

- The industry is now on a path to return to profitability in 2024. Pricing rebounds from unsustainable levels and prices are expected to increase in 2024 partly due to return in bit demand as production adjustments and the normalization of customer inventories.
- Long-term secular trends remain intact enabling broader adoption of storage and memory. IDC expects that worldwide revenue for DRAM, NAND flash, SSDs, and DRAM are all poised to grow in the near future
- Suppliers that can adeptly navigate the turbulence of the storage and memory markets by prioritizing an understanding of market demand dynamics, optimizing production supply chains, and developing product portfolios stand to position themselves for further expansion

Sources: Worldwide Hard Disk Drive Forecast, 2024–2028 Doc #US52098524, May 2024
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